

Leelanau Township Library Meeting of the Board of Trustees Monday October 16, 2023 7-9 pm in the Library and on Zoom

Meeting ID: 482 391 5571

- 1. Call to Order
- 2. Approval of September Minutes
- 3. Public Comment
- 4. Directors Report
- 5. Financial Report
- 6. Old Business
 - 1. Strategic Planning Discussion of draft RFP
 - 2. CD Deposit
 - 3.
- 7. New Business
 - 1.
- 8. Public comment
- 9. Closed Session
- 10. Adjournment

Next meeting: November 20, 2023 at 7pm

DRAFT Leelanau Township Library Board of Trustees Meeting Minutes for September 18, 2023

Present: Mark Morton, Mary Robertson, Rick Gans, Amanda Kruk

Members absent: Dale Lersch, Jamie Scripps Staff Present: Julie Alpers-Preneta, director

Friends and Public Present: Alana Osumi, Pat Noftz, Anne Harper

- I. Call to Order. Mark Morton called the meeting to order at 7:02pm
- II. Approval of August minutes. Rick Gans moved to approve minutes, Mary Robertson seconded. Unanimous.
- III. Public Comment: None

IV. Director's Report

- A. Julie presented the Director's Report for August 2023, highlighting that August remained busy due to extended opening hours. She also noted that Google Analytics would provide more accurate web visiting numbers in the coming months.
- B. Rick inquired about the DAR program, and Julie informed the board that there is no definite agenda for the event at this time.
- C. The suggestion box remains open with no new inputs received in the past month.

V. Financial Report

- A. Julie identified areas where additional funds should be allocated, which will be discussed separately in future meetings
- B. Marilyn has not yet reconciled the numbers for August, and going forward, she will meet with Julie before board meetings to ensure accuracy.
- C. An amount of \$37,864.82 remains unused this year and will be deposited into the bank.
- D. Rick moved to approve the financial report, and Amanda Kruk seconded the motion. The approval was unanimous.

VI. Old Business

A. Strategic Planning

- 1. RFP writing has not commenced, and Rick is in the process of compiling information. The RFP is still expected to be completed by end of year.
- 2. The goal is to start strategic planning next summer. A major decision is not required until an elected board is in place in November of the following year.

B. Policies

- Julie reviewed proposed changes to policies and suggested renaming the "Collection Development" heading to "Collection and Program Development."
- 2. Mary moved to approve the policy changes, and Rick seconded the motion. The approval was unanimous.

C. CD Deposit

1. Rick proposed rolling the ~\$35,000 CD deposit into an 11-month option at 5.3% due to its flexibility and higher interest rate.

- 2. Julie notes that the library was given a gift donation of a little over \$20,000 and has been working with Wells Fargo but wanted to bring this up to the board to determine what to do with the donation. Rick suggests that this gift be for future discussion so as not to hinder progress on current CD transfer.
- 3. To answer the question from last meeting, Julie reports that the CD came from the estate of Bob and Jeanette Hunt in 2012-2013.
- 4. Amanda moved to rollover the old CD into an 11 month option. Mary seconds. The approval was unanimous.
- 5. Rick will take care of the transfer.

VII. New Business

- A. Budget Updates
 - 1. All requests for changes to the budget were reviewed.
 - 2. Rick moved to approve all new budget items, and Mary seconded the motion. The approval was unanimous.
 - 3. Julie will provide the updated budget to Marilyn for adjustment.
- B. Leelanau Township Council 2023 Tax Rate Request document
 - 1. For informational purposes, Mark shared this document with the board noting that it does not affect the LTL but the data showing all taxable properties could be useful for us in the future in budget planning.

VIII. Public Comment

- A. Patty had three questions:
 - 1. She confirmed the presence of board members.
 - 2. She inquired about the new donation received by the library, and Julie provided details that the gift will be a one time donation from Bob Giles Estate. Julie is still talking to Wells Fargo and is not 100% sure about the amount yet (only that it is around \$20,000) and no note was given that it was earmarked towards a specific purpose.
 - 3. She asked about the handling of donations in terms of thank you notes, to which Julie clarified that the library handles everything related to donations specific to the library (no involvement of the Friends).
 - a) Rick noted that any member of the library board can write thank you notes for these donations. Mark noted the only necessity is that it is on the library letterhead and has the tax deductible information at the bottom so that it can be used for the donor's taxes.
- B. The Friends meeting is scheduled for September 27th at 5:30 pm.
- C. An event on May 18th at the Northport Performing Arts Center with William Kent Krueger was noted.
- IX. Adjournment. Mary motioned to adjourn at 7:38 pm

Next meeting is scheduled for October 16, 2023 at 7pm.

Notes recorded by Alana Osumi Minutes submitted by Amanda Kruk, secretary



Directors Report September 2023

2023 2022

Visitors

1327 1233

Webvisitors

1500 est 1602

Circulation

 Adult 770
 716

 Children's 238
 244

 Digital 395
 351

 New Card Holders 7
 7

<u>MeL</u>

Items Borrowed 165
Items Loaned 74

Collection Development

Items added 120 Items weeded 164

Digital Collection

Items added 7

Programs

- Crafternoons on Wednesdays in September and have had 5 children attend.
- Wigglers on Thursday mornings at 10:30am. We had just three children attend the September Wigglers.

- ShareCare Partnership is in progress!
- Northport Book Group begins in September 1:30pm on Weds in person and by Zoom
 - Sept 27 The Loon Feather by Iola Fuller
 - Oct 25 Bridge of Clay by Markus Zusak
 - Nov 15 The Soul of an Octopus by Sy Montgomery
 - Jan 24 Snow Child by Eowyn Ivey
 - Feb 28 John Woman by Walter Mosley
 - Mar 27 The Sum of Us by Heather McGhee
 - o Apr 24 The Island of the Sea Women by Lisa See
 - May 22 Horse by Geraldine Brooks

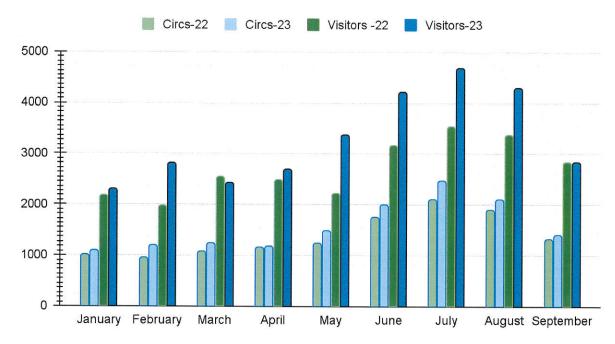
We had twelve participants for the discussion of *The Loon Feather* by Iola Fuller.

- Constitution Week Program with DAR September 19, 2023 at 7pm
 We had 8 Participants and lively discussion
- STEAM Saturday Sept 23, 2023 10am-Noon Exploring Static Electricity; we had 2 young scientists attend.

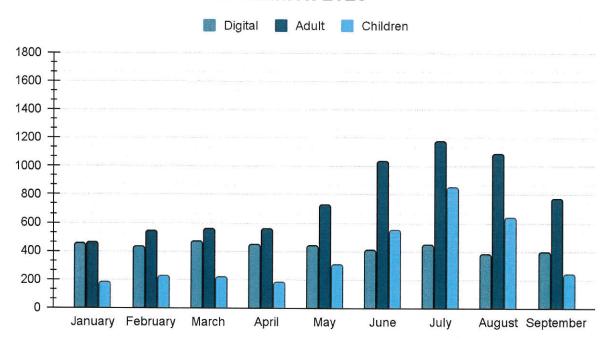
Upcoming:

- Future-Proofing Your Home: Green Tech for Savings and Climate with Mark Ames October 11, 2023 at 7pm
- Spooky STEAM Oct 28, 2023 10am noon
- Thanksgiving Closure Nov 23, 2023
- Northport Tree Lighting Activities Nov 25, 2023 10am Noon

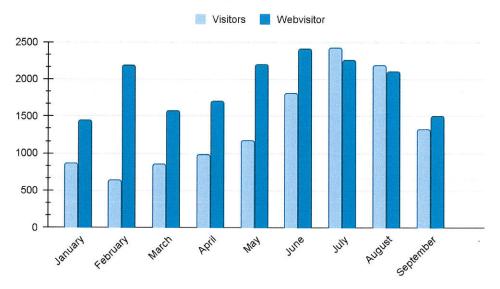
Circulation and Visitors 22-23



Circulation 2023



Library Traffic 2023



10:15 AM 10/13/23 Accrual Basis

Leelanau Township Library Profit & Loss

September 2023

	Sep 23
Income	
602 · In House Revenues	70.00
669 · Investment Interest	51.66
Total Income	121.66
Expense	
701 · Payroll Expenses	11,312.38
703 · Social Security - Employer	692.14
704 · Medicare - Employer	161.88
709 · Health Insurance	1,297.56
717.2 · Workers Comp Insurance	220.50
727.1 · Postage	18.77
727.3 · Office Supplies	183.07
728 · Repairs & Maintenance	320.00
741 · Books	161.33
744 · Digital Materials	852.21
745 · Movies	54.96
747 · Programs	38.05
750 · Information and Technology	47.99
921 · Electric	291.20
Total Expense	15,652.04
et Income	-15,530.38

10:07 AM 10/13/23 **Accrual Basis**

Leelanau Township Library **Balance Sheet**

ember 30, 2023

	As of Septe Sep 30, 23
ASSETS	
Current Assets	
Checking/Savings	
000-001 · HB Checking 0284	10,271.58
000-002 · HB MM Savings 0297	198,652.10
Total Checking/Savings	208,923.68
Total Current Assets	208,923.68
TOTAL ASSETS	208,923.68
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Other Current Liabilities	
24000 · Payroll Liabilities	455.67
241 · MI State Withholding	659.76
242 · Federal Withholding	462.00
243 · Social Security - Co	692.14
244 · Medicare - Co	161.88
247 · Social Security - Employee	692.14
248 · Medicare - Employee	161.88
Total Other Current Liabilities	3,285.47
Total Current Liabilities	3,285.47

Equity

Total Liabilities

Net Income -34,296.58 **Total Equity** 205,638.21

30000 · Opening Balance Equity

TOTAL LIABILITIES & EQUITY

3,285.47

239,934.79

Leelanau Township Library Profit & Loss Budget Performance September 2023

•	Sep 23	Apr - Sep YTD	Budget Remaining	Annual Budget
Income		237,439.79		Marillandanikasekutanikasi
402 · Property Tax Capture	0.00	15,591.13	-5,054.81	247,976.11
566.1 · State Library Aid	0.00	2,076.80	23.20	2,100.00
566.2 · Other Grants	0.00	220.00		
581 · County Penal Fines	0.00	2,397.15	402.85	2,800.00
602 · In House Revenues	70.00	741.00	-241.00	500.00
669 · Investment Interest	51.66	306.56	-306.56	0.00
674.1 · Restricted Donation	0.00	86.90	-86.90	
674.3 · Donations-Unrestricted	0.00	38,744.34	-35,744.34	3,000.00
674.5 · Leelanau Twp. Comm. Foundation	0.00	0.00	1,000.00	1,000.00
687 · Rebates & Misc. Revenue	0.00	0.00	0.00	0.00
Total Income	121.66	297,603.67	-40,227.56	257,376.11
Expense				
701 · Payroll Expenses	11,312.38	47,040.26		
702 · Salaries and Wages	0.00	0.00	53,401.22	100,441.48
703 · Social Security - Employer	692.14	2,849.14	3,378.23	6,227.37
704 · Medicare - Employer	161.88	666.34	790.06	1,456.40
705 · MI Unemployment Tax	0.00	0.00	100.00	100.00
707 · Federal Unemployment	0.00	0.00	145.00	145.00
709 · Health Insurance	1,297.56	9,082.92	6,516.12	15,599.04
710 · 401K Pension	0.00	0.00	10,000.00	10,000.00
717.1 · Property & Liability Insurance	0.00	3,787.00	0.00	3,787.00
717.2 · Workers Comp Insurance	220.50	441.00	459.00	900.00
717.3 · Notary Bond	0.00	55.00	0.00	55.00
727.1 · Postage	18.77	275.01	224.99	500.00
727.2 · Printing	0.00	25.60	224.40	250.00
727.3 · Office Supplies	183.07	2,303.10	3,696.90	6,000.00
728 · Repairs & Maintenance	320.00	1,820.00	2,180.00	4,000.00
729 · Building Supplies	0.00	0.00	0.00	0.00
730 · Furnishings/Equipment	0.00	2,837.28	1,162.72	4,000.00
741 · Books	161.33	6,562.27	11,437.73	18,000.00
742 · Audio Books	0.00	142.05	457.95	600.00
743 · Periodicals	0.00	0.00	0.00	0.00
744 · Digital Materials	852.21	2,602.81	2,897.19	5,500.00
745 · Movies	54.96	485.53	1,014.47	1,500.00
746 · Library of Things	0.00	446.98	303.02	750.00
747 · Programs	38.05	583.28	2,166.72	2,750.00
750 · Information and Technology	47.99	4,654.83	5,545.17	10,200.00
760 · PR and Advertising	0.00	180.00	570.00	750.00
801.1 · Bookkeeping Fees	0.00	3,047.25	2,952.75	6,000.00
801.2 · Legal Fees	0.00	0.00	1,000.00	1,000.00
801.3 · Accounting Fees	0.00	0.00	0.00	0.00
801.4 · Consultants	0.00	0.00	15,000.00	15,000.00
801.5 · Recording Secretary	0.00	0.00	600.00	600.00

10:16 AM 10/13/23 **Accrual Basis**

Leelanau Township Library Profit & Loss Budget Performance September 2023

	Sep 23	Apr - Sep YTD	Budget Remaining	Annual Budget
802 · Dues	0.00	1,619.40	80.60	1,700.00
810 · Education/TraininTransp	0.00	210.00	2,040.00	2,250.00
850 · Communications	0.00	629.88	-129.88	500.00
920 · Heating	0.00	230.90	1,569.10	1,800.00
921 · Electric	291.20	1,591.48	2,608.52	4,200.00
922 · Sewer Use Fee	0.00	0.00	800.00	800.00
923 · Trash Removal	0.00	0.00	0.00	0.00
955.1 · Bank Service Charges	0.00	91.15	-91.15	0.00
955.2 · Miscellaneous	0.00	200.00	500.00	700.00
Total Expense	15,652.04	94,460.46	133,600.83	228,061.29
Net Income	-15,530.38	203,143.21	-173,828.39	29,314.82

10:13 AM 10/13/23 Accrual Basis

000-001 · HB Checking 0284	Туре	Date	Num	Name	Memo	Split	Amount	10,093.98
000-001 HB checking 0204	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	-SPLIT-	0.00	10,093.98
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	-SPLIT-	0.00	10,093.98
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	-SPLIT-	0.00	10,093.98
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	-SPLIT-	0.00	10,093.98
	Check	09/01/2023	auto	Google		750 · Information and Technology	-18.00	10,075.98
	Check	09/07/2023	DC	Postmaster		727.1 - Postage	-3.92	10,072.06
	Check	09/08/2023	auto	Adobe Inc		750 Information and Technology	-29.99	10,042.07
	Check	09/11/2023	DC	Postmaster	postage to Winona MN	727.1 - Postage	-4.43	10,037.64
	Liability Check	09/14/2023		QuickBooks Payroll Service	Created by Payroll Service on 09/13/2023	2111 *Direct Deposit Liabilities	-3,167.04	6,870.60
	Transfer	09/14/2023			Funds Transfer	000-002 - HB MM Savings 0297	3,200.00	10,070.60
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	-SPLIT-	0.00	10,070.60
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	-SPLIT-	0.00	10,070.60
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	-SPLIT-	0.00	10,070.60
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	-SPLIT-	0.00	10,070.60
	Check	09/15/2023	DC	Postmaster	postage to Des Plymouth MI	727.1 - Postage	-2.07	10,068.53
	Bill Pmt -Check	09/21/2023	1073	Accident Fund	WC: 1000681696, A010160221	20000 · Accounts Payable	-220.50	9,848.03
	Bill Pmt -Check	09/21/2023	1074	Amazon Capital Services	19GW-VR9M-6KLV: August 2023	20000 · Accounts Payable	-228.89	9,619.14
	Bill Pmt -Check	09/21/2023	1075	Baker & Taylor	L5453842Aug2023	20000 · Accounts Payable	-1,572.78	8,046.36
	Bill Pmt -Check	09/21/2023	1076	Black Stone Publishing	2114889	20000 - Accounts Payable	-39.99	8,006.37
	Bill Pmt -Check	09/21/2023	1077	Blue Care Network of Michigan	232510064898: October 2023	20000 · Accounts Payable	-1,297.56	6,708.81
	Bill Pmt -Check	09/21/2023	1078	Bookkeeping Services Inc	7658: August 2023	20000 · Accounts Payable	-385.75	6,323.06
	Bill Pmt -Check	09/21/2023	1079	Cengage Learning Inc/Gale	82513523	20000 · Accounts Payable	-190.34	6,132.72
	Bill Pmt -Check	09/21/2023	1080	Charter Communications	005323301082223	20000 · Accounts Payable	-389.94	5,742.78
	Bill Pmt -Check	09/21/2023	1081	Consumers Energy		20000 Accounts Payable	-623.44	5,119.34
	Bill Pmt -Check	09/21/2023	1082	Ed Kolarik	August 2023	20000 · Accounts Payable	-320.00	4,799.34
	Bill Pmt -Check	09/21/2023	1083	Integrity Business Solutions	2508626-0	20000 - Accounts Payable	-63.18	4,736.16
	Bill Pmt -Check	09/21/2023	1084	Leelanau Township Office	4/23-8/23	20000 - Accounts Payable	-1,246.93	3,489.23
	Bill Pmt -Check	09/21/2023	1085	Leland Township Library	126: Half Subscription for Book Pages: Aug 2023 to		-120.00	3,369.23
	Bill Pmt -Check	09/21/2023	1086	Mid-Michigan Library League	13395: State Aid 2nd payment	20000 - Accounts Payable	-522.84	2,846.39
	Bill Pmt -Check	09/21/2023	1087	Overdrive Inc	1981-1019: August and September 2023	20000 - Accounts Payable	-852.21	1,994.18
	Transfer	09/21/2023			Funds Transfer	000-002 - HB MM Savings 0297	8,000.00	9,994.18
	Check	09/22/2023	DC	Postmaster	postage to Winona MN	727.1 · Postage	-3.92	9,990.26
	Transfer	09/27/2023			Funds Transfer	000-002 - HB MM Savings 0297	5,000.00	14,990.26 11,767.71
	Liability Check	09/28/2023		QuickBooks Payroll Service	Created by Payroll Service on 09/27/2023	2111 - *Direct Deposit Liabilities	-3,222.55 -1,465.20	10,302.51
	Liability Check	09/28/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	-SPLIT-	-1,405.20	10,302.51
	Check	09/28/2023	DC	Postmaster	postage to Olynpia WA	727.1 · Postage	-26.50	10,238.08
	Check	09/28/2023	auto	Intuit	monthly payroll service	701 - Payroll Expenses -SPLIT-	0.00	10,271.58
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	-SPLIT-	0.00	10,271.58
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	-SPLIT-	0.00	10,271.58
	Paycheck	09/29/2023	DD1041 DD1042	Marie E Gaspari Mary Ann Lassaline	Direct Deposit Direct Deposit	-SPLIT-	0.00	10,271.58
	Paycheck	09/29/2023	DD 1042	Mary Aim Lassame	Direct Deposit		177.60	10,271.58
Total 000-001 · HB Checking 0284								214,685.44
000-002 · HB MM Savings 0297	D	00/43/2022			Deposit	-SPLIT-	115.00	214,800.44
	Deposit Transfer	09/13/2023			Funds Transfer	000-001 - HB Checking 0284	-3,200.00	211,600.44
	Transfer	09/21/2023			Funds Transfer	000-001 · HB Checking 0284	-8,000.00	203,600.44
	Transfer	09/27/2023			Funds Transfer	000-001 · HB Checking 0284	-5,000.00	198,600.44
	Deposit	09/30/2023			Interest	669 - Investment Interest	51.66	198,652.10
Total 000-002 · HB MM Savings 0297	Борозк	00/00/2020					-16,033.34	198,652.10
000-003 - HB MM Fund Balance								0.00
Total 000-003 - HB MM Fund Balance								0.00
000-400 - Petty Cash								0.00
Total 000-400 - Petty Cash								0.00
11000 · Accounts Receivable								0.00
Total 11000 - Accounts Receivable								0.00
12000 · Undeposited Funds								0.00
Total 12000 - Undeposited Funds								0.00
15000 · Capital Improvement								0.00

10:13 AM 10/13/23 Accrual Basis

	Туре	Date	Num	Name	Memo	Split	Amount	Balance
Total 15000 Capital Improvement								0.00
20000 · Accounts Payable							20222	-4,610.47
,	Bill	09/01/2023	19GW-VR9M-6KLV	Amazon Capital Services	19GW-VR9M-6KLV: August 2023	-SPLIT-	-228.89	-4,839.36 -5,159.36
	Bill	09/04/2023	August 2023	Ed Kolarik	August 2023	728 · Repairs & Maintenance	-320.00 -63.18	-5,159.36
	Bill	09/05/2023	2508626-0	Integrity Business Solutions	2508626-0	727.3 · Office Supplies	-220.50	-5,443.04
	Bill	09/08/2023	1000681696	Accident Fund	WC: 1000681696, A010160221	717.2 · Workers Comp Insurance 709 · Health Insurance	-1,297.56	-6,740.60
	Bill	09/08/2023	232510064898	Blue Care Network of Michigan	232510064898: October 2023	741 - Rooks	-190.34	-6,930.94
	Bill	09/13/2023	82513523	Cengage Learning Inc/Gale	82513523 1000 274 6658: Aug/Sept 2023	921 · Electric	-291.20	-7,222.14
	Bill	09/14/2023	1000 2774 6658	Consumers Energy	1981-1019: August and September 2023	-SPLIT-	-852.21	-8,074.35
	Bill	09/14/2023	1981-1019	Overdrive Inc	WC: 1000681696, A010160221	000-001 · HB Checking 0284	220.50	-7,853.85
	Bill Pmt -Check	09/21/2023	1073	Accident Fund Amazon Capital Services	19GW-VR9M-6KLV: August 2023	000-001 · HB Checking 0284	228.89	-7,624.96
	Bill Pmt -Check	09/21/2023	1074	Baker & Taylor	L5453842Aug2023	000-001 · HB Checking 0284	1,572.78	-6,052.18
	Bill Pmt -Check	09/21/2023	1075 1076	Black Stone Publishing	2114889	000-001 · HB Checking 0284	39.99	-6,012.19
	Bill Pmt -Check Bill Pmt -Check	09/21/2023	1076	Blue Care Network of Michigan	232510064898: October 2023	000-001 · HB Checking 0284	1,297.56	-4,714.63
	Bill Pmt -Check	09/21/2023	1078	Bookkeeping Services Inc	7658: August 2023	000-001 · HB Checking 0284	385.75	-4,328.88
	Bill Pmt -Check	09/21/2023	1079	Cengage Learning Inc/Gale	82513523	000-001 - HB Checking 0284	190.34	-4,138.54
	Bill Pmt -Check	09/21/2023	1080	Charter Communications	005323301082223	000-001 · HB Checking 0284	389.94	-3,748.60
	Bill Pmt -Check	09/21/2023	1081	Consumers Energy		000-001 · HB Checking 0284	623.44	-3,125.16
	Bill Pmt -Check	09/21/2023	1082	Ed Kolarik	August 2023	000-001 · HB Checking 0284	320.00	-2,805.16
	Bill Pmt -Check	09/21/2023	1083	Integrity Business Solutions	2508626-0	000-001 - HB Checking 0284	63.18	-2,741.98
	Bill Pmt -Check	09/21/2023	1084	Leelanau Township Office	4/23-8/23	000-001 - HB Checking 0284	1,246.93	-1,495.05
	Bill Pmt -Check	09/21/2023	1085	Leland Township Library	126: Half Subscription for Book Pages: Aug 2023		120.00	-1,375.05
	Bill Pmt -Check	09/21/2023	1086	Mid-Michigan Library League	13395: State Aid 2nd payment	000-001 · HB Checking 0284	522.84	-852.21 0.00
	Bill Pmt -Check	09/21/2023	1087	Overdrive Inc	1981-1019: August and September 2023	000-001 · HB Checking 0284	852.21	0.00
Total 20000 · Accounts Payable							4,610.47	3,174.17
2111 · *Direct Deposit Liabilities							-826.97	2,347.20
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-1,528.93	818.27
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284 000-001 - HB Checking 0284	-389.55	428.72
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0204 000-001 - HB Checking 0284	-428.72	0.00
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	3,167.04	3.167.04
	Liability Check	09/14/2023		QuickBooks Payroll Service	Created by Payroll Service on 09/13/2023	000-001 - HB Checking 0284	-810.61	2,356.43
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit Direct Deposit	000-001 - HB Checking 0284	-1,528.92	827.51
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit Direct Deposit	000-001 - HB Checking 0284	-458.84	368.67
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-368.67	0.00
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline QuickBooks Payroll Service	Created by Payroll Service on 09/27/2023	000-001 · HB Checking 0284	3,222.55	3,222.55
	Liability Check	09/28/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-884.01	2,338.54
	Paycheck	09/29/2023	DD1039 DD1040	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-1,528.93	809.61
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-380.89	428.72
	Paycheck Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-428.72	0.00
The second secon	Paycheck	03/23/2020	301042	,			-3,174.17	0.00
Total 2111 · *Direct Deposit Liabilities 2110 · Direct Deposit Liabilities								0.00
Total 2110 · Direct Deposit Liabilities								0.00
24000 · Payroll Liabilities								-333.49
24000 · Payron Clabinites	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	-333.49
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	-333.49
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-24.51	-358.00
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-358.00 -358.00
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-358.00 -358.00
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-358.00
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-2.59	-360.59
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284 000-001 - HB Checking 0284	-11.66	-372.25
	Paycheck	09/01/2023		Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284 000-001 - HB Checking 0284	0.00	-372.25
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-2.86	-375.11
	Paycheck	09/01/2023		Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-12.85	-387.96
	Paycheck	09/01/2023		Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	0.00	-387.96
	Paycheck	09/15/2023		Erin A Connolly	Direct Deposit Direct Deposit	000-001 - HB Checking 0284	0.00	-387.96
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	-20 00 Jinosinig 023		

	Tues	Date	Num	Name	Memo	Split	Amount	Balance
	Туре		DD1035	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-7.60	-395.56
	Paycheck	09/15/2023 09/15/2023	DD1035 DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-395.56
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-395.56
	Paycheck Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-395.56
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	0.00	-395.56
		09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-3.06	-398.62
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-13.77	-412.39
	Paycheck Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	0.00	-412.39
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-2.45	-414.84
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-11.02	-425.86
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	0.00	-425.86
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	0.00	-425.86 -428.39
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-2.53	-428.39
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-11.39 0.00	-439.78
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284		-439.78 -442.63
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-2.85	-442.63
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-12.85	-455.46
	Liability Adjust	09/30/2023			3rd qtr 2023 adjust to rounding	701 - Payroll Expenses	-0.19	-455.67
Total 24000 · Payroll Liabilities							-122.18	-455.67
241 · MI State Withholding						200	-11.54	-375.84
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 HB Checking 0284	-59.60	-446.98
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-9.07	-456.05
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-10.87	-466.92
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284 000-001 - HB Checking 0284	-10.79	-477.71
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-59.60	-537.31
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-12.25	-549.56
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-8.11	-557.67
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-22.95	-580.62
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 HB Checking 0284	-59.60	-640.22
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 HB Checking 0284	-8.67	-648.89
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit Direct Deposit	000-001 · HB Checking 0284	-10.87	-659.76
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	•••••	-283.92	-659.76
Total 241 · MI State Withholding								-308.00
242 · Federal Withholding					Direct Deposit	000-001 - HB Checking 0284	0.00	-308.00
	Paycheck	09/01/2023	DD1031	Erin A Connolly Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-154.00	-462.00
	Paycheck	09/01/2023	DD1032 DD1033	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	0.00	-462.00
	Paycheck	09/01/2023		Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	0.00	-462.00
	Paycheck	09/01/2023	DD1034 DD1035	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	0.00	-462.00
	Paycheck	09/15/2023 09/15/2023	DD1035	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-154.00	-616.00
	Paycheck		DD1036	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	0.00	-616.00
	Paycheck	09/15/2023	DD1037	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	0.00	-616.00
	Paycheck	09/15/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	000-001 · HB Checking 0284	308.00	-308.00
	Liability Check	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	-308.00
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-154.00	-462.00
	Paycheck Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	0.00	-462.00
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	0.00	-462.00
	i uyoneon		9 975	550			-154.00	-462.00
Total 242 · Federal Withholding								-468.94
243 · Social Security - Co	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-56.30	-525.24
	Paycheck	09/01/2023		Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-116.98	-642.22
	Paycheck	09/01/2023		Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-26.76	-668.98
	Paycheck	09/01/2023		Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-29.51	-698.49
	Paycheck	09/15/2023		Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-55.14	-753.63
	1.5							

	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-116.99	-870.62
	6							
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-31.63	-902.25
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-25.30	-927.55
	Liability Check	09/28/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	000-001 · HB Checking 0284	468.94	-458.61 -519.50
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-60.89 -116.98	-636.48
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284		-662.63
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-26.15 -29.51	-692.14
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-29.51	-692.14
Total 243 · Social Security - Co							-223.20	-109.66
244 · Medicare - Co						000-001 · HB Checking 0284	-13.16	-122.82
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	MARKET MARKET THE PROPERTY OF	-27.36	-150.18
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284 000-001 · HB Checking 0284	-6.26	-156.44
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit		-6.90	-163.34
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit		-12.90	-176.24
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284 000-001 - HB Checking 0284	-27.36	-203.60
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-7.40	-211.00
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-5.92	-216.92
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	109.66	-107.26
	Liability Check	09/28/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	000-001 - HB Checking 0284	-14.24	-121.50
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit Direct Deposit	000-001 · HB Checking 0284	-27.36	-148.86
	Paycheck	09/29/2023	DD1040	Julie A Preneta		000-001 · HB Checking 0284	-6.12	-154.98
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit Direct Deposit	000-001 · HB Checking 0284	-6.90	-161.88
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	out of the should be	-52.22	-161.88
Total 244 · Medicare - Co							VII. 18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.00
245 · MI Unemployment								0.00
Total 245 · MI Unemployment								-468.94
247 · Social Security - Employee			DD1001	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-56.30	-525.24
	Paycheck	09/01/2023	DD1031	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-116.98	-642.22
	Paycheck	09/01/2023	DD1032 DD1033	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-26.76	-668.98
	Paycheck	09/01/2023	DD1033	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-29.51	-698.49
	Paycheck	09/01/2023	DD1034	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-55.14	-753.63
	Paycheck	09/15/2023 09/15/2023	DD1035	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-116.99	-870.62
	Paycheck	09/15/2023	DD1030	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-31.63	-902.25
	Paycheck	09/15/2023	DD1037	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-25.30	-927.55
	Paycheck Liability Check	09/28/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	000-001 - HB Checking 0284	468.94	-458.61
	SERVICE PROPERTY	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-60.89	-519.50
	Paycheck Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-116.98	-636.48
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-26.15	-662.63
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-29.51	-692.14
Table 247 Carried Carried Complete	a worlden	OULDIEGE	#-#L10.000				-223.20	-692.14
Total 247 · Social Security - Employee 248 · Medicare - Employee								-109.66
248 · Medicare - Employee	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-13.16	-122.82
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	-27.36	-150.18
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-6.26	-156.44
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-6.90	-163.34
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	-12.90	-176.24
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-27.36	-203.60
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	-7,40	-211.00
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	-5.92	-216.92
	Liability Check	09/28/2023	EFTPS	United States Treasury	922059516 - 941 August 2023	000-001 - HB Checking 0284	109.66	-107.26
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	-14.24	-121.50
	Paycheck	09/29/2023		Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	-27.36	-148.86
	Paycheck	09/29/2023		Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	-6.12	-154.98
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	-6.90	-161.88
Total 248 · Medicare - Employee							-52.22	-161.88
249 · Federal Unemployment - Co								0.00
								0.00
Total 249 - Federal Unemployment - Co								-239,934.79

10:13 AM 10/13/23 Accrual Basis

	Туре	Date	Num	Name	Memo	Split	Amount	-239,934.79
Total 30000 · Opening Balance Equity								0.00
32000 · Retained Earnings								0.00
Total 32000 - Retained Earnings								0.00
400 · INCOME								0.00
Total 400 · INCOME								-15,591.13
402 · Property Tax Capture								-15,591.13
Total 402 - Property Tax Capture								0.00
566 · State Grants, Culture								0.00
Total 566 - State Grants, Culture								-2,076.80
566.1 - State Library Aid								-2,076.80
Total 566.1 - State Library Aid								-220.00
566.2 - Other Grants								-220.00
Total 566.2 · Other Grants								-2,397.15
581 · County Penal Fines								-2,397.15 -671.00
Total 581 - County Penal Fines							70.00	-741.00
602 · In House Revenues	523 COM	09/13/2023		Cash	Printing	000-002 · HB MM Savings 0297	-70.00	-741.00
	Deposit	09/13/2023					-70.00	-254.90
Total 602 - In House Revenues							-51.66	-306.56
669 · Investment Interest	D	09/30/2023			Interest	000-002 · HB MM Savings 0297	-51.66	-306.56
	Deposit	03/30/2020					-51.00	0.00
Total 669 · Investment Interest								0.00
674 · Private Donations								-86.90
Total 674 - Private Donations								-86.90
674.1 · Restricted Donation								0.00
Total 674.1 · Restricted Donation								0.00
674.2 · Temporary Restricted Donation								-38,744.34
Total 674.2 · Temporary Restricted Donation								-38,744.34
674.3 · Donations-Unrestricted								0.00
Total 674.3 · Donations-Unrestricted 674.4 · Contributions from Friends								0.00
Total 674.4 - Contributions from Friends								0.00
674.5 · Leelanau Twp. Comm. Foundation								0.00
Total 674.5 · Leelanau Twp. Comm. Foundation								0.00
687 · Rebates & Misc. Revenue								0.00
Total 687 Rebates & Misc. Revenue								0.00
700 · EXPENDITURE/EXPENSE								0.00
Total 700 - EXPENDITURE/EXPENSE								35,727.88
701 - Payroll Expenses					Direct Deposit	000-001 - HB Checking 0284	907.97	
101 12,101	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	0.00	36,635.85
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	24.51	
	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	1,886.87	
	Paycheck	09/01/2023	DD1032	Julie A Preneta Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	
	Paycheck	09/01/2023	DD1032	Julie A Preneta Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	
	Paycheck	09/01/2023	DD1032 DD1033	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	431.64	
	Paycheck	09/01/2023		Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	2.59	
	Paycheck	09/01/2023	DD1033 DD1033	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	11.66	
	Paycheck	09/01/2023	DD1033	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	476.0	
	Paycheck	09/01/2023	DD1034 DD1034	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	2.8	
	Paycheck	09/01/2023	DD1034 DD1034	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	12.8	
	Paycheck	09/01/2023 09/15/2023	DD1034 DD1035	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	889.4	
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.0 7.6	
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284		
	Paycheck	09/15/2023	DD1035	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	1,886.8	
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284		
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 - HB Checking 0284	0.0 510.1	
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	3.0	
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	13.7	
	Paycheck Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 - HB Checking 0284	13.1	
	Paycheck	00/10/2020						

	Туре	Date	Num	Name	Memo	Split	Amount	Balance
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	408.00	43,203.69
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	2.45	43,206.14
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	11.02	43,217.16
	Check	09/28/2023	auto	Intuit	monthly payroll service	000-001 · HB Checking 0284	26.50	43,243.66
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	982.09	44,225.75
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	44,225.75
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	0.00	44,225.75
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	1,698.18	45,923.93
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	188.69	46,112.62
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00	46,112.62
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	0.00 421.83	46,112.62 46,534.45
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284 000-001 · HB Checking 0284	2.53	46,534.45
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	11.39	46,548.37
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit Direct Deposit	000-001 - HB Checking 0284	476.00	47,024.37
	Paycheck	09/29/2023	DD1042 DD1042	Mary Ann Lassaline Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	2.85	47,027.22
	Paycheck	09/29/2023	DD1042 DD1042	Mary Ann Lassaline	Direct Deposit	000-001 HB Checking 0284	12.85	47,040.07
	Paycheck Liability Adjust	09/29/2023	DD 1042	Mary Ann Lassanie	3rd qtr 2023 adjust to rounding	24000 - Payroll Liabilities	0.19	47,040.26
Total 701 - Payroll Expenses	Clability Adjust	09/30/2023				501.05000 5 4 000 5990 30000	11,312.38	47,040.26
702 · Salaries and Wages								0.00
Total 702 - Salaries and Wages								0.00
703 · Social Security - Employer								2,157.00
roo coolar coolarity Employer	Paycheck	09/01/2023	DD1031	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	56.30	2,213.30
	Paycheck	09/01/2023	DD1032	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	116.98	2,330.28
	Paycheck	09/01/2023	DD1033	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	26.76	2,357.04
	Paycheck	09/01/2023	DD1034	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	29.51	2,386.55
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 · HB Checking 0284	55.14	2,441.69
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	116.99	2,558.68
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 HB Checking 0284	31.63	2,590.31
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	25.30	2,615.61
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	60.89	2,676.50
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	116.98	2,793.48
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	26.15 29.51	2,819.63 2,849.14
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 · HB Checking 0284	692.14	2,849.14
Total 703 · Social Security - Employer							692.14	504.46
704 · Medicare - Employer	227 27 28	1001000		5:10	Direct Deposit	000-001 · HB Checking 0284	13.16	517.62
	Paycheck	09/01/2023	DD1031 DD1032	Erin A Connolly Julie A Preneta	Direct Deposit	000-001 HB Checking 0284	27.36	544.98
	Paycheck	09/01/2023 09/01/2023	DD1032	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	6.26	551.24
	Paycheck Paycheck	09/01/2023	DD1033 DD1034	Mary Ann Lassaline	Direct Deposit	000-001 HB Checking 0284	6.90	558.14
	Paycheck	09/15/2023	DD1035	Erin A Connolly	Direct Deposit	000-001 HB Checking 0284	12.90	571.04
	Paycheck	09/15/2023	DD1036	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	27.36	598.40
	Paycheck	09/15/2023	DD1037	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	7.40	605.80
	Paycheck	09/15/2023	DD1038	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	5.92	611.72
	Paycheck	09/29/2023	DD1039	Erin A Connolly	Direct Deposit	000-001 - HB Checking 0284	14.24	625.96
	Paycheck	09/29/2023	DD1040	Julie A Preneta	Direct Deposit	000-001 · HB Checking 0284	27.36	653.32
	Paycheck	09/29/2023	DD1041	Marie E Gaspari	Direct Deposit	000-001 · HB Checking 0284	6.12	659.44
	Paycheck	09/29/2023	DD1042	Mary Ann Lassaline	Direct Deposit	000-001 - HB Checking 0284	6.90	666.34
Total 704 - Medicare - Employer							161.88	666.34
705 · MI Unemployment Tax								0.00
Total 705 - MI Unemployment Tax								0.00
707 · Federal Unemployment								0.00
Total 707 · Federal Unemployment								0.00 0.00
708 · Bonus								0.00
Total 708 - Bonus								7,785.36
709 · Health Insurance	120	00/00/00	000540004000	Discount of Miles	232510064898: October 2023	20000 - Accounts Payable	1,297.56	9,082.92
	Bill	09/08/2023	232510064898	Blue Care Network of Michigan	2323 10004696; October 2023	20000 - Accounts Fayable	1,297.56	9.082.92
Total 709 - Health Insurance							1,201.00	0.00
710 · 401K Pension								

10:13 AM 10/13/23 Accrual Basis

	Туре	Date	Num	Name	Memo	Split	Amount	Balance
Total 710 · 401K Pension			A(0.00
717 · INSURANCE								0.00
Total 717 - INSURANCE								3,787.00
717.1 - Property & Liability Insurance								3,787.00
Total 717.1 · Property & Liability Insurance								220.50
717.2 · Workers Comp Insurance						20000 - Accounts Payable	220.50	441.00
	Bill	09/08/2023	1000681696	Accident Fund	WC: 1000681696, A010160221	20000 - Accounts r ayabic	220.50	441.00
Total 717.2 · Workers Comp Insurance							220.00	55.00
717.3 · Notary Bond								55.00
Total 717.3 · Notary Bond								0.00
726 · SUPPLIES								0.00
Total 726 · SUPPLIES								0.00
727 · OFFICE MATERIALS								0.00
Total 727 · OFFICE MATERIALS								256.24
727.1 - Postage				16 <u>2</u> 40, 000 colleges	and the Dec Plaines II	000-001 · HB Checking 0284	3.92	260.16
	Check	09/07/2023	DC	Postmaster	postage to Des Plaines IL	000-001 - HB Checking 0284	4.43	264.59
	Check	09/11/2023	DC	Postmaster	postage to Winona MN postage to Des Plymouth MI	000-001 · HB Checking 0284	2.07	266.66
	Check	09/15/2023	DC	Postmaster		000-001 · HB Checking 0284	3.92	270.58
	Check	09/22/2023	DC	Postmaster	postage to Winona MN postage to Olynpia WA	000-001 · HB Checking 0284	4.43	275.01
	Check	09/28/2023	DC	Postmaster	postage to Olynpia VVA	000 001 115 0110011113 0110	18.77	275.01
Total 727.1 - Postage								25.60
727.2 · Printing								25.60
Total 727.2 · Printing								2,120.03
727.3 · Office Supplies					Office Supplies	20000 · Accounts Payable	119.89	2,239.92
	Bill	09/01/2023	19GW-VR9M-6KLV	Amazon Capital Services	Office Supplies 2508626-0 paper	20000 - Accounts Payable	63.18	2,303.10
	Bill	09/05/2023	2508626-0	Integrity Business Solutions	2300020-0 paper		183.07	2,303.10
Total 727.3 Office Supplies								1,500.00
728 · Repairs & Maintenance			79070000000000000000000000000000000000		August 2023	20000 - Accounts Payable	320.00	1,820.00
	Bill	09/04/2023	August 2023	Ed Kolarík	August 2023	Company of the second control of the second of the second	320.00	1,820.00
Total 728 · Repairs & Maintenance								0.00
729 · Building Supplies								0.00
Total 729 - Building Supplies								2,837.28
730 · Furnishings/Equipment								2,837.28
Total 730 - Furnishings/Equipment								6,400.94
741 · Books				A Canital Candons	Books	20000 - Accounts Payable	15.99	6,416.93
	Bill	09/01/2023	19GW-VR9M-6KLV	Amazon Capital Services Grace Dow Mem Library	Book Replacement	000-002 - HB MM Savings 0297	-45.00	6,371.93
	Deposit	09/13/2023	15565 82513523	Cengage Learning Inc/Gale	82513523	20000 · Accounts Payable	190.34	6,562.27
	Bill	09/13/2023	82513523	Cengage Learning incode	02010020		161.33	6,562.27
Total 741 - Books								142.05
742 · Audio Books								142.05
Total 742 - Audio Books								0.00
743 · Periodicals								0.00
Total 743 - Periodicals								1,750.60
744 · Digital Materials		0014 410000	1981-1019	Overdrive Inc	01981CO23288373	20000 · Accounts Payable	446.86	2,197.46
	Bill	09/14/2023	1981-1019	Overdrive Inc	01981CO23320294	20000 · Accounts Payable	405.35	2,602.81
	Bill	09/14/2023	1961-1019	Overdrive inc			852.21	2,602.81
Total 744 · Digital Materials								430.57
745 · Movies		09/01/2023	19GW-VR9M-6KLV	Amazon Capital Services	Movies	20000 - Accounts Payable	54.96	485.53
	Bill	09/01/2023	19GVV-VK9W-OVFV	Amazon Capital Col vices			54.96	485.53
Total 745 · Movies								446.98
746 · Library of Things								446.98
Total 746 - Library of Things								545.23
747 · Programs	1201	00/04/0000	19GW-VR9M-6KLV	Amazon Capital Services	Programs	20000 - Accounts Payable	38.05	583.28
	Bill	09/01/2023	1904A-AKAM-OKFA	Amazon Capital Gervices	-3		38.05	583.28
Total 747 · Programs								4,606.84
750 · Information and Technology	TO STATE OF THE ST	00/04/2000		Google	Google Workspace	000-001 - HB Checking 0284	18.00	4,624.84
	Check	09/01/2023		Adobe Inc	2447760595: Acrobat Pro	000-001 - HB Checking 0284	29.99	4,654.83
	Check	09/08/2023	auto	Adobe life	v = 1/11 / 100 C.P. Toll (2010) (17) (17)		47.99	4,654.83
Total 750 - Information and Technology								

10:13 AM 10/13/23 Accrual Basis

						Split	Amount	Balance
	1-2-10000	Date	Num	Name	Memo			180.00
	Туре	Date						180.00
760 - PR and Advertising								0.00
Total 760 · PR and Advertising								0.00
801 · Professional Fees								3,047.25
Total 801 · Professional Fees								3,047.25
801.1 · Bookkeeping Fees								0.00
Total 801.1 - Bookkeeping Fees								0.00
801.2 · Legal Fees								0.00
Total 801.2 · Legal Fees								0.00
801.3 - Accounting Fees								0.00
Total 801.3 - Accounting Fees								0.00
801.4 · Consultants								0.00
Total 801.4 - Consultants								0.00
801.5 - Recording Secretary								1,619.40
Total 801.5 - Recording Secretary								1,619.40
802 · Dues								210.00
Total 802 Dues								210.00
810 · Education/TraininTransp								629.88
Total 810 - Education/TraininTransp								629.88
850 · Communications								230.90
Total 850 - Communications								230.90
920 · Heating								1,300.28
Total 920 · Heating						20000 · Accounts Payable	291.20	1,591.48
921 · Electric	DIII	09/14/2023	1000 2774 6658	Consumers Energy	1000 274 6658: Aug/Sept 2023		291.20	1,591.48
	Bill	03/1-1/2020						0.00
Total 921 · Electric								0.00
922 · Sewer Use Fee								0.00
Total 922 · Sewer Use Fee								0.00
923 · Trash Removal								0.00
Total 923 - Trash Removal								0.00
955 · Misc Expense/Contingency								91.15
Total 955 · Misc Expense/Contingency								91.15
955.1 · Bank Service Charges								200.00
Total 955.1 - Bank Service Charges								200.00
955.2 · Miscellaneous								0.00
Total 955.2 · Miscellaneous								0.00
No accnt							0.00	0.00
Total no accnt								
TOTAL								

Leelanau Township Library, Northport, Michigan Request For Proposal Strategic Planning and Potential Facilities Study

PART 1: OVERVIEW AND BACKGROUND

Overview:

Leelanau Township Library is a small library serving a village and township of around 2,000 full time residents in Northern Michigan. The area at the tip of the Leelanau Peninsula is also a prime tourist destination, where about half of the houses in the township are not primary residences. The local population approximately triples during the prime summer tourist season, but also sees significant numbers of visitors during the spring cherry blossom season and fall color change. It is also a significant agricultural area with cherries, wine grapes, and other stone fruit comprising the majority of crops.

In 2022, township voters overwhelmingly approved a proposal to create an independent millage for the library and an elected library board. The current library board was initially appointed by the township government and will serve until the end of 2024. With the new millage and board in place, the library has significantly expanded its hours of operation as well as increased its community based programing and services. See "Background" below for more information.

The Strategic Plan:

The library needs a goal oriented, data backed, measurable strategic plan to guide its overall policy for the next 5 years. We need a plan that lays out specific goals to accomplish, criteria by which to measure our success, and strategies and tactic to reach those goals. We need data to make sure that the community supports those goals, too.

Anecdotally, we know our current library is too small to meet the needs of both our year round and transient communities. The building also houses the Township offices, and is owned by the Township, but an intergovernmental agreement guarantees the library its space. The library enjoys broad, bipartisan support as confirmed by the overwhelming support by voters for the 2022 initiative that created an independent library.

The library has begun informally polling its users through a suggestion box asking for opinions about the future of the library. There are also several community surveys about issues of concern to area residents that are available and have data that might be relevant to a library strategic plan. Additionally, we see a need to survey our library users, other governmental units, our Friends of the Library, key community influencers and local non-profits, and the community in general, to gauge feelings towards the current library, desires for the future of the library, and willingness to support implementation of future plans.

Facilities:

Concurrent but independent of the library needs, are needs of the Township government, Village of Northport government, and Northport School. The Township government offices are also inadequate, and the Village offices also offer challenges. And while there is a newer community auditorium that is

part of the Northport School (K-12), there are no clearly defined "community spaces" for public programs, meeting, and work spaces other than that auditorium for passive entertainment. The village, township, and school all own and utilize properties throughout the township, although no formal inventory exists of those spaces and their uses.

The library board has reached out to the village, township, and school governing bodies to suggest a quarterly meeting among representatives of the different bodies to identify common needs and areas of cooperation and make recommendations to their respective boards. No meetings have been held yet, but the response to the initiative was positive from all parties.

Library Background:

The library has long been recognized as a significant institution that provides an essential element of our information infrastructure and enhances the life of our community. During the unprecedented and disruptive pandemic, Township residents had experienced even greater appreciation for our many library services. Libraries are the last free, publicly financed, indoor spaces in our country where everyone is welcome to enter, read, listen, converse, and learn. Particularly in Leelanau Township, the library is a critical anchor institution in our community.

When you walk past the Leelanau Township Library next to the Post Office on Nagonaba Street almost any day or evening in temperate weather, you will notice a few people at the covered bench and table balancing mobile phones, tablets, and laptops. Even outside, you may take advantage of the free Wi-Fi service emanating from within the building to search for information, find entertainment, or communicate with family and friends. Inside you'll find friendly staff, volunteers, and a world of information hardly imaginable in 1968 when the current building was erected with financial assistance from a Library of Michigan grant and matching funds raised by the community.

If you pause to think about the changes in information, entertainment, and communication over the past 54 years, you may be astounded. From land lines to mobile phones, from heavy reference books to online data resources, from typewriters to electronic keyboards and computers, the world and the way we can access it has changed as dramatically as the change our great grandparents experienced when progressing from the horse and wagon to the automobile and tractor.

The library is currently housed in a structure that was completed in 1968. It is extensively used by the community and sees an average of over 20,000 unique visits by individuals and families each year. Last year, over 30,000 items were loaned, including books, videos, STEM backpacks, bicycles, internet hot spots, snow shoes, and even a telescope. Residents and visitors, including summer guests, enjoy programs ranging from children's story hours to book discussion groups, public readings, informational seminars, poetry workshops, and other learning opportunities. The 2020 census data indicates the Township has 2,048 residents; however, the library has over 3,500 cardholders, some of whom are seasonal residents.

The size and quality of the library facility is now inadequate in several ways. One of the most pressing problems is the lack of safe doorways into the building for those with mobility challenges; specifically, the building is not compliant with the Americans with Disabilities Act (ADA). The library space also lacks

a public restroom for its patrons. Furthermore, the space available for technology (i.e., public computer terminals, printers, personal computing devices) is not sufficient to serve the number of interested users. Most importantly, the physical library space (2,720 square feet) is inadequate to provide the community's need for public programs, quiet spaces, and open shelving of materials for the public to browse, in addition to administrative space for library materials processing.

These deficiencies have long been indicated in reports compiled over the last twenty years by committees charged by the Township with studying the needs of the library with a view toward improvement and expansion.

Township officers and community leaders have contemplated a need for upgrading the library's facility and programs many times; but Township officials have always chosen to focus attention on other priorities, such as emergency services and sewer obligations. Consequently, the dream of providing expanded services and improved facilities has been long deferred, but with the new library governance structure in place, we can seriously consider needed upgrades.

The library is well regarded by the residents of the Township, which includes the Village of Northport. In our long, narrow township spanning the 15 miles from the Grand Traverse Lighthouse to Omena, the library is centrally located at 119 E. Nagonaba Street, near the intersection with Bay Street along the waterfront, which provides easy access for all nearby residents. Organized, community support is evident from the 225 members and households affiliated with the Friends of the Leelanau Township Library (FOLTL), which hosts an annual book sale and other fundraising initiatives to support the meagre program and materials budget.

The Leelanau Township Library was originally established under PA-269 of 1955 which was repealed in 1976. Our library was grandfathered in under that statute. According to Clare Membiela (MLS, JD), Law Library Consultant for the Library of Michigan, ours was one of only three libraries in the state that remained in this antiquated legal limbo before the 2022 election which changed its status.

Libraries, including now the Leelanau Township Library, in our state are organized to operate with independent governing bodies (most elected, a few appointed) with revenue derived from a designated millage. In this way, most libraries in Michigan are directly accountable to the voters, rather than indirectly through a Township board, which has many other municipal services to oversee and manage.

The process for "re-establishing" the Leelanau Township Library under Michigan law (PA-164) was straightforward. The issue was put to the voters of the Township during the November, 2022 election and passed by an almost 2 to 1 margin.

While the millage allowed by law may be up to two mils (based on the taxable value of Township property), most libraries in our county adopt a half mil (0.5) or less. In Leelanau Township, a half mil (0.5) levy was approved by voters, allowing approximately \$238,000 annually for the operation of the library. The vote for the millage includes, by law, the establishment of an independent, autonomous, and non-partisan governing board of six citizens to oversee the library.

Besides the approved millage, a small amount of funding comes from state and county sources. The library also receives a portion of county penal fines distributed on a per capita basis. Penal fine totals vary each year in accordance with the number of traffic tickets and fines issued in the county. In 2021, the amount was \$3,200. The Friends of the Leelanau Township Library, an independent 501C(3) organization, supplements the library budget with donated funds by purchasing materials and financing some programs.

The staff consists of a full-time Director, a part-time Youth Services Assistant, and two part-time, hourly circulation assistants. Health insurance and retirement benefits are offered to all employees. The millage allowed the library to be open 6 days a week, instead of the previous schedule where the library was closed entirely for two days per week and only open for 31 hours during the other five days of the week.

The small size of the library facility limits the number of public programs that can be offered. The library was particularly creative and resourceful in coordinating and sharing funding with the other three county libraries in the county to offer additional programs electronically during the pandemic.

The library is thriving and saw a significant increase in users during the pandemic, especially in 2021, and it has gained 419 new patrons since March 2019. (NEED TO UPDATE THESE STATISTICS TO REFLECT 2023) In addition, the library has partnered with the Northport school to create connections with local teachers and begin a new teen program to attract this important group of inquisitive learners who need safe places and activities as they navigate their community while gradually independent of parental supervision. Furthermore, the library's many services, and especially digital resources, are reaching a broader audience. These materials—such as digital magazines and books, language courses, ebooks and audio books—can be viewed on its website: www.leelanautownshiplibrary.org and on its FaceBook page @LeelanauTownshipLibrary.

Since the expansion of hours of the library after the successful millage, library usage has skyrocketed beyond simply being open more hours.

The limitations of the library building, itself, have been the primary focus of attention since the turn of the current century. In 2003, Township resident and retired architect, James A. Ham, chaired a Library and Township Offices Needs Committee that conducted a needs assessment of the Township offices. At that time the Township offices were generally open for seven hours per day, five days per week. Deficiencies were noted in office space for the five elected Township board members, as well as space for the Physical Plant supervisor. The report described the small size of the meeting room as a limitation for larger gatherings such as public hearings, and the inconvenience of sharing it with the library for events such as summer story hours. Lack of space to house copier, printer, and postage machine, as well as inadequate vault and general storage, was also noted. Based on then-current architectural standards for office space, the Township, with no additional employees, would be expected to need 4,100 square feet as compared to the existing 2,087 square feet.

In 2005, as the library's needs became critical, Ham and then current library director Deb Stannard designed a minor renovation, which was undertaken with funds from the FOLTL, since the Township failed to appropriate any funds for desperately needed improvements. Existing shelving was repositioned, new shelving was added, furniture was added, and new lighting was installed in the stack areas.

In September 2014, the Library Director issued a Report to the Planning Commission requesting that the library be moved up from "desirable" to "important" on the Township's Capital Improvement Plan. She listed eight critical needs:

- 1. No public restroom; restroom in Township section not always open during library hours and not accessible for differently abled persons.
- 2. No kitchen or space to eat or prepare food.
- 3. Not enough storage.
- 4. Not enough shelving for materials; shelving not wheelchair accessible.
- 5. Not enough electrical outlets for computers, printers and charging.
- 6. No quiet areas for the public to work
- 7. Not enough space for public programs.
- 8. Not enough space for children's programs, especially in the summer when attendance swells (use of Township meeting room is disruptive to the office work there).

In February 2015, the Township Board approved the creation of a Library Expansion Committee to examine the needs as articulated in the Capital Improvement Plan. Six members were appointed: Suzanne Landes, Katherine May, Phillip Mikesell, Brian Mitchell, Clint Sampson (Chair), and Ben Walraven, all "recognized as significant leaders in our community and...familiar with the library's important role in it," wrote Supervisor Doug Scripps at the time. The Committee worked with then Director, Deborah Stannard, and architect, Jim Ham, to develop a preliminary design based on a detailed review of current and projected needs.

Ham then produced a document entitled *Preliminary Design and Cost Estimate for Alterations and Additions to the Leelanau Township Library (12/16/15)*, which included a proposed layout and elevations for a renovation on the existing site that utilized the entire building, including the space then occupied by the Township offices. The committee was impressed by the thoroughness of the report and prudent assumptions and cost estimates, which were supplemented by estimates from Hallmark Construction and Traverse Bay Truss. The committee instructed Chair Sampson to transmit the report to Supervisor Scripps with "our enthusiastic support," which he did on January 1, 2016. No action was ever taken at the time by the Township board.

In November 2021, Leelanau Energy (a local nonprofit) conducted an energy efficiency audit of the library building. Several notable deficiencies were recorded. The most significant is that all the windows (except one over the doorway) are single pane casements in wooden frames, which are not energy efficient. While the exact energy loss was not measured, the short-term recommendation is to apply plastic window wrapping or install honeycomb cellular shades to increase efficiency. These and other investments are short-term fixes for long-term building challenges and deferred maintenance.

No action was ever taken by the Township Board to address the deficiencies in the facility; and thus now the current library board is focusing on correcting deficiencies and moving forward.

For over twenty years, active library users and Township residents have envisioned a larger library space with more room for children's books, materials, and activities. Adults too, would like more reading space, more quiet space, a meeting room, and computer and printer space. Satisfying these long-term objectives can become part of a new vision for the library.

PART 2: THE RFP PROCESS

Below you will find questions we'd like you to consider and answer for us in any manner you wish, in writing. We want you to provide the strongest answers possible, so we will have both our library director and members of our library board of trustees available to you to help answer questions as you move through the process.

Budget, of course, is of a key concern for us. While we do have some money allocated for this year, and we will likely be able to also allocate some money from our next fiscal year (Beginning April 1, 2024), we may be reaching out to other governmental agencies for their participation as well as looking to possible grant funding. Any funding expertise you can provide will be much appreciated.

Once written responses are received, the library director, the board of trustees, and a representative of the friends of the library will evaluate the responses. We will then choose one or more respondents to present their vision and conduct a further interview and discussion at our library (most likely in the evening when the library is closed) with our core team. We will give you a list of additional questions we generate based on your written responses for you to answer at your presentation. We would like to make sure that you have present at that presentation the actual staff from your organization with whom we would be working together with.

Our goal is to award a contract in early 2024, but that will be contingent upon the quality of responses and the potential need for further research. Our timing would be as follows:

Issue RFP:

- 5 business days to indicate you wish to respond
- 4 weeks (20 business days to research and formulate your response, working with our informants)
- 2 weeks (10 business days) for us to evaluate your response and generate questions.
- 2 weeks (10 business days) for you to plan your responses to our new set of questions and develop your presentation.

After your presentation, we may ask for further clarifications or discussion, or begin negotiations on a contract.

PART 3: QUESTIONS FOR YOU TO ANSWER

These are general, important questions to us, but feel free to elaborate or provide additional information where you feel appropriate.

- 1. How long has your organization been in business? How many employees?
- 2. Do you use freelancers and other trusted outside resources? If you have informal or formal ties with other relevant organizations, please be specific.
- 3. What is your specific experience doing both action oriented strategic plans as well as working with libraries, other governmental bodies, and non-profit organizations? Please provide specific, relevant examples.
- 4. What is your expertise in conducting surveys and other information gathering techniques and you experience in collating existing informational resources?
- 5. How familiar is your organization with Leelanau County and Leelanau Township? What is your experience in working in our area?
- 6. Please provide a "plan of attack" for accomplishing our goals: an outline of specific steps you would recommend, a timetable for accomplishing each step, and the process you would use.
- 7. Please provide an estimated budget for each step.
- 8. Right now, a complete facilities study for the township is not included in the scope of this proposal; however, we would like you to address doing such a study and an approximate budget.
- 9. Independent of a full facilities study, the board has also begun quietly identifying potential sites for a new library if we conclude that there is enough support in the community to do so. We would likely at least ask for an analysis of some of those sites. Again, that would not be part of the initial RFP, but we would like to hear your approach and possible cost to accomplish this.
- 10. What are we missing? What haven't we thought about? How crazy are we?